# **Impax Asset Management Group plc**

Interim Results to 31.03.2013



# **Agenda**

Business update

Interim results

Q&A



lan Simm
(Chief Executive)



Charlie Ridge (CFO)



#### **Summary**

- Assets under management ("AUM") increased 22% to £2,234m, up from £1,830m at 30
   September 2012
- H1 revenue £8.7m (H1, 2012: £9.2m )
- Operating earnings<sup>1</sup> £1.8m (H1, 2012: £2.2m )
- Unaudited profit before tax of £1.5m (H1, 2012: £2.7m loss²)
- Diluted earnings per share 1.38 pence (adjusted³) (H1, 2012: 1.45 pence (adjusted³))
- Strong investment performance across listed equities
- Net inflows £100m
- Investors selecting cash exit from £218m Asian investment trust will reduce AUM in H2

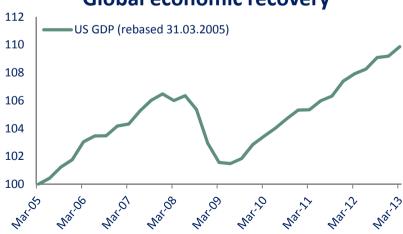


## **Resource Efficiency of Environmental Markets - Update**

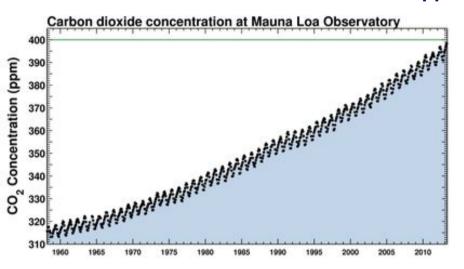
#### **Compelling Drivers**



#### Global economic recovery<sup>2</sup>



#### Carbon dioxide concentration reaches 400ppm<sup>1</sup>



#### **Near Term Catalysts**







# **Strategy Performance (to 31.03.13) in GBP**

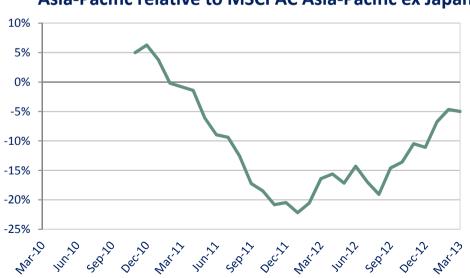
	YTD	2012	2011	2010	2009	2008
Specialists	16.0%	8.3%	-17.8%	11.9%	29.1%	-20.2%
Leaders	15.7%	16.4%	-12.0%	15.1%	21.7%	-10.0% <sup>1</sup>
Water	16.4%	19.7%	-9.0%	20.3%	24.9%	-
Asia-Pacific	16.4%	9.0%	-33.8%	26.5%	10.9% <sup>2</sup>	-
Food and Agriculture	12.5%	1.9%³	-	-	-	-
FTSE ET50 Index	14.8%	1.2%	-27.4%	-2.2%	15.2%	-37.1%
MSCI World Index	15.3%	10.7%	-4.8%	15.3%	15.7%	-17.9%



## Strategy Performance: Rolling 12 Months (to 31.03.13) in GBP

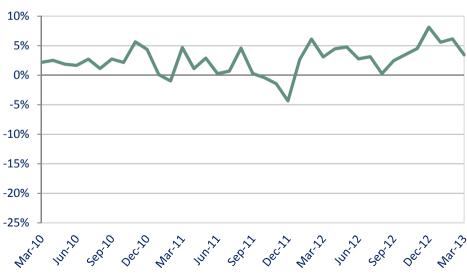








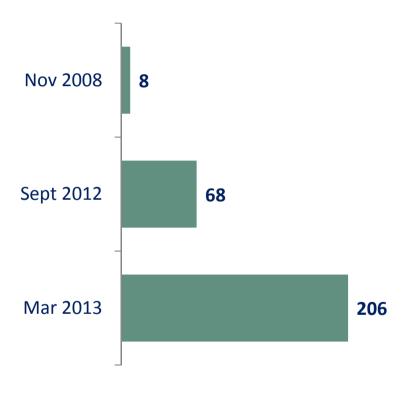
Water relative to MSCI World



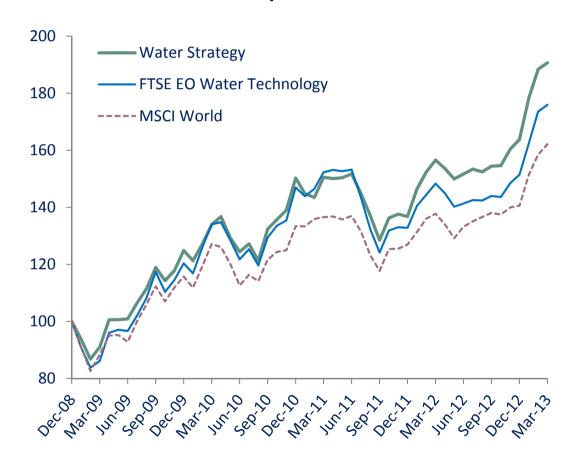


## **Water Strategy**

#### **BNP Paribas Aqua Fund AUM (£m)**



#### **Investment performance in GBP**



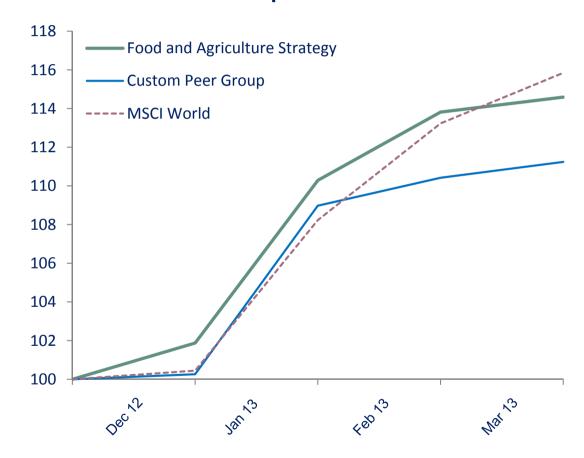


## **Food and Agriculture Strategy**

#### **Key Differentiators:**

- Investing across entire value chain
- Concentrated portfolio
- Value-based stock picking

#### **Investment performance in GBP**



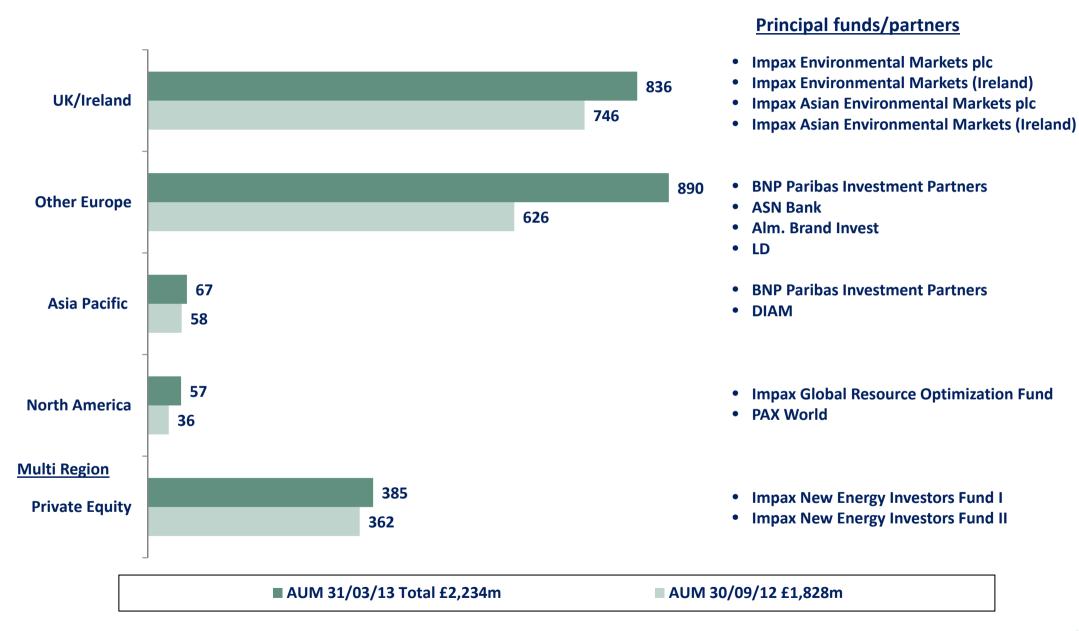


# **Impax AUM Breakdown**

Investment strategy	AUM (£) 30 Mar'13	AUM (£) 30 Sep'12	Percentage increase
Specialists	861m	759m	13.4%
- Impax Environmental Markets plc	377m	327m	
- Impax Environmental Markets (Ireland) Fund	101m	102m	
- Impax Global Resource Optimization Fund LP	10m	6m	
- Third Party funds/accounts	374m	323m	
Leaders	376m	276m	36.2%
- Third Party funds/accounts	376m	276m	
Water	388m	226m	71.6%
- Third Party funds/accounts	388m	226m	
Asia-Pacific	222m	205m	8.3%
- Impax Asian Environmental Markets plc	218m	200m	
- Impax Asian Environmental Markets (Ireland) Fund	3m	2m	
- Third Party funds/accounts	1m	3m	
Food and Agriculture	3m	-	
- Impax Food and Agriculture Fund	3m	-	
Private Equity	385m	362m	6.4%
TOTAL	£2,234m	£1,828m	22.2%



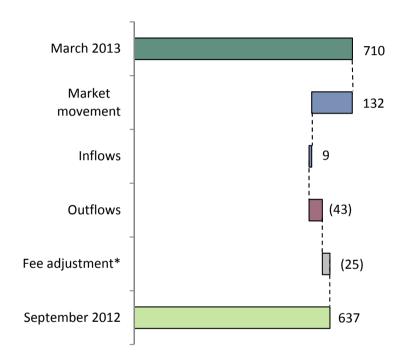
## **AUM (£m) Analysed by Geographic Region (Client Domicile)**



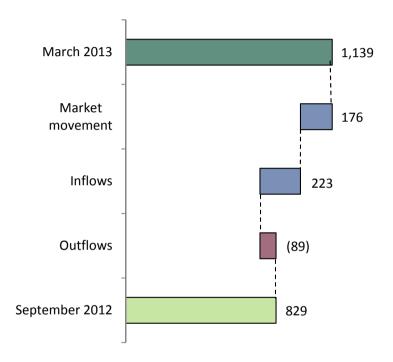


## Flows for "Impax label" and Third Party Funds/Accounts

#### "Impax label" funds (£m)



#### Third party funds/accounts (£m)



Note: the data above refers to Listed Equity funds and accounts only



#### **Business Update – Funds**

## **Listed Equities**

- Strong performance across all strategies
- Water
  - Further European registrations for BNP Paribas Aqua
- Food & Agriculture
  - Fund seeded/launched Dec 2012
- Asia
  - Strong performance against all comparative indices
  - IAEM plc

#### **Private Equity/Infrastructure**

- NEF I (€125m)
  - Fully invested and operating assets performing well
  - Modest write down following confirmation of tax increase in Spain
- NEF II
  - ~ 50% committed
  - Construction in progress of 117MW of onshore wind across France, Germany and Poland
  - Strong deal pipeline



# **Business Update - Distribution**

UK	<ul> <li>Head of Wholesale Distribution joined February 2013</li> <li>Food and Agriculture: strong interest from wealth managers; first external investor</li> </ul>
Europe	Water: BNP Paribas marketing campaign
United States	<ul> <li>Resource Optimization theme gaining recognition and traction</li> <li>Strong asset growth (58% increase in AUM) and gathering momentum         <ul> <li>Pax World Global Environmental Markets Fund</li> <li>Impax Global Resource Optimization Fund</li> </ul> </li> <li>Investor appetite for water strategy</li> </ul>
Global	Strengthening consultant relationships



#### **Changing Investor Sentiment**

NEWS RELEASE | SEPTEMBER 22, 2011

#### CalSTRS Marks Success in Sustainability Proposals

CalSTRS submitted five proposals on environmental matters this year. Three other proposals were withdrawn as companies agreed to improve their climate risk management disclosure efforts or agreed to prepare sustainability reports. A proposal at ConocoPhillips, asking for a report on the financial risks of its oil sands operation, did not pass but received nearly 30 percent backing, a high level of support for an environmental proposal.



#### CalPERS launches Sustainable Investment Research Initiative

CalPERS has launched the Sustainable Investment Research Initiative aimed at advancing the pension fund's understanding of the impact sustainability factors have on financial performance, confirmed Anne Simpson, CalPERS senior portfolio manager and director of global



governance.

STORIES
 CalPERS touts its sustainable investing in

BY RANDY DIAMOND | JANUARY 28, 2013 3:32 PM

Ms. Simpson said in an interview that the \$253.2 billion <u>California</u> <u>Public Employees' Retirement</u>









# College Divestment Campaigns Creating Passionate Environmentalists

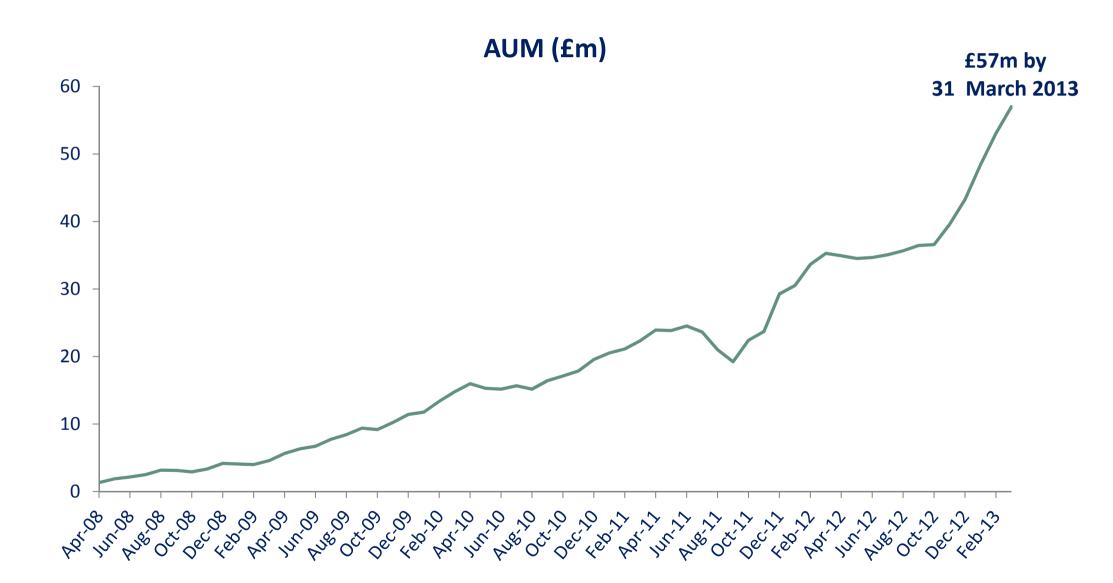
by ELIZABETH SHOGREN

May 10, 2013 3:16 AM

At about 300 colleges across the country, young activists worried about climate change are borrowing a strategy that students successfully used in decades past. In the 1980s...



## **US: Growth in Assets Under Management**





## **Raising our Profile in North America**



## THE WALL STREET JOURNAL.





















## **IAEM plc Update**

- Change in major shareholders of Impax Asian Environmental Markets plc
- Proposal will be sent to shareholders in June:
  - Redeem through managed realisation of portfolio; or
  - Maintain exposure via roll-over into IAEM Ireland
- Attractive secular themes: resources, infrastructure, environment and low cost manufacturing.
   Shorter term:
  - Coal to Gas transition accelerating
  - Drive to reduce rising input costs through automation
  - New generation smartphones prioritise low energy use
- Countries differentiated exposure reflects scale of environmental opportunity:
  - China (36%): Beijing pollution additional catalyst for 5YP
  - Japan (17%): QE will drive exports of energy efficiency products and increase construction
     spend

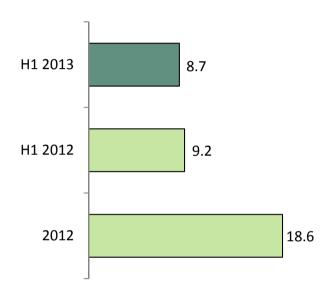


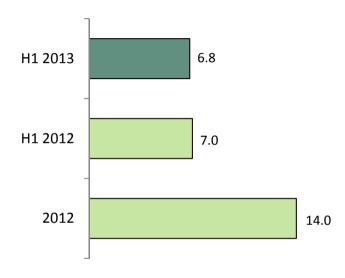
## **Interim Results: Financial Highlights (1)**

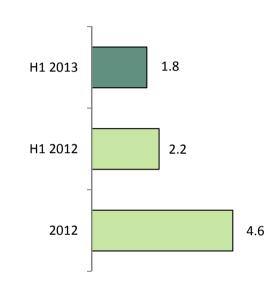
#### Revenue (£m)

#### **Operating costs (£m)**

#### **Operating earnings (£m)**







- Revenue down 5% vs. H1 2013 primarily due to a reduction in weighted average management fee
- Cost base reflects full effect of build out of platform in 2011/2012
- Variable remuneration provision decreased pro rata to operating earnings

 Operating margin down from 24.5% (2012) to 21.2% (H1 2013)

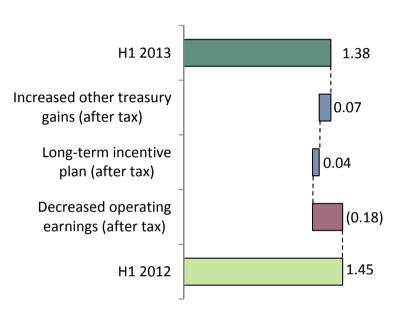


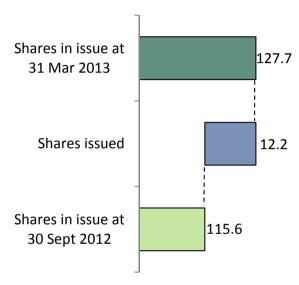
## **Interim Results: Financial Highlights (2)**

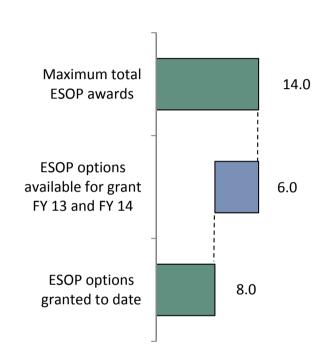
#### Diluted adjusted\* EPS (p)

#### **Issued IPX ordinary shares (m)**

#### **Employee Share Option Plan (m)**





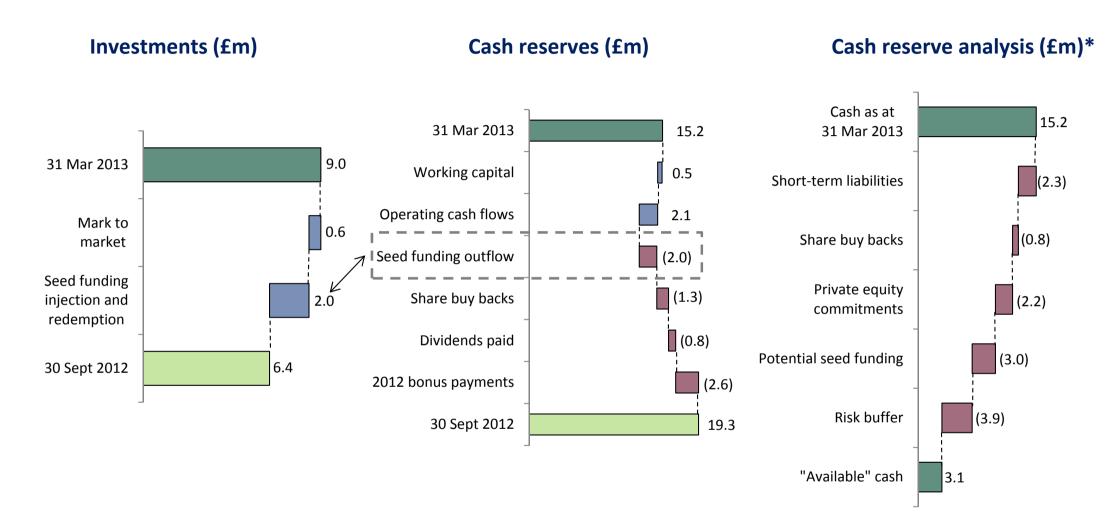


- EPS decreased 5% vs. H1 2012 primarily due to reduced operating earnings
- Shares in issue now reflect completion of 2008 EGM approved "Employee Incentive Arrangement"
- Buy back programme on-going (6.1m shares bought to date)

IMPAX)

<sup>\*</sup> Adjusted to exclude IFRS2 charges for share schemes intended to be satisfied by primary shares, and include the related tax benefit reported in Other Comprehensive Income and the dilution effect of unvested share awards.

## **Interim Results: Financial Highlights (3)**



 Impax Food and Agriculture Fund launch with seed funding of GBP 2m • Continued strong cash generation



#### **Outlook**

- Attractive prospects for target markets to sustain "superior growth"
  - On-going overhaul in energy policies worldwide
  - Demographics, weak asset base and weather risk driving global investment in infrastructure
  - Secular expansion of food/agriculture value chain
- Impax "platform" well positioned for further expansion
  - Stable investment team with global coverage
  - Established distribution model, continue to review additions in some markets
  - Strong potential for further progress in the US in due course
- Scope for increase in operating margin
  - Scalable products with strong track records
  - Infrastructure in place to support significantly higher AUM



# **Appendix**



## **Income Statement**

	6 months	6 months	Year
	ended	ended	ended
	2013	2012	2012
	£'000	£'000	£'000
Revenue	8,671	9,193	18,621
Bonuses Other operating costs Operating costs	(1,572)	(1,906)	(3,516)
	(5,261)	(5,073)	(10,552)
	(6,833)	(6,979)	(14,068)
Operating earnings	1,838	2,214	4,553
Share-based payment charge for EIA extension scheme* Other charges related to EIA schemes	(280)	(3,829)	(7,757)
	(83)	(1,017)	(979)
Fair value gains/(losses) Change in third party interest in consolidated funds Investment income (Loss)/Profit before taxation Taxation	42	(37)	(722)
	(83)	(97)	(25)
	43	79	195
	<b>1,477</b>	<b>(2,687)</b>	(4,735)
	(7)	529	86
(Loss)/Profit for the period	1,470	(2,158)	(4,649)



<sup>\*</sup> The 18m shares awarded to staff in April 2011 were fully vested on 30 Sept 2012. The current period charge relates to ESOP 2011 and 2012

## **Balance Sheet**

	31 Mar 2013	31 Mar 2012	30 Sep 2012
	£'000	£'000	£'000
Goodwill and intangibles	1,744	1,807	1,629
Other non-current assets	604	794	866
	2,348	2,601	2,495
Cash and cash equivalents	15,244	16,292	19,671
Current asset investments	9,224	9,361	8,710
Other current assets	4,038	3,798	2,998
Total assets	30,854	32,052	33,874
Current liabilities	6,757	8,997	10,092
Non current liabilities	1,334	853	1,213
Net assets	22,763	22,202	22,569
Shareholder's equity	22,763	22,202	22,569

**Note:** The Balance Sheet includes effects due to the consolidation of investments. Cash reserves not including consolidated funds are £15.2m (Mar 2012: £16.0m, Sep 2012: £19.3m)

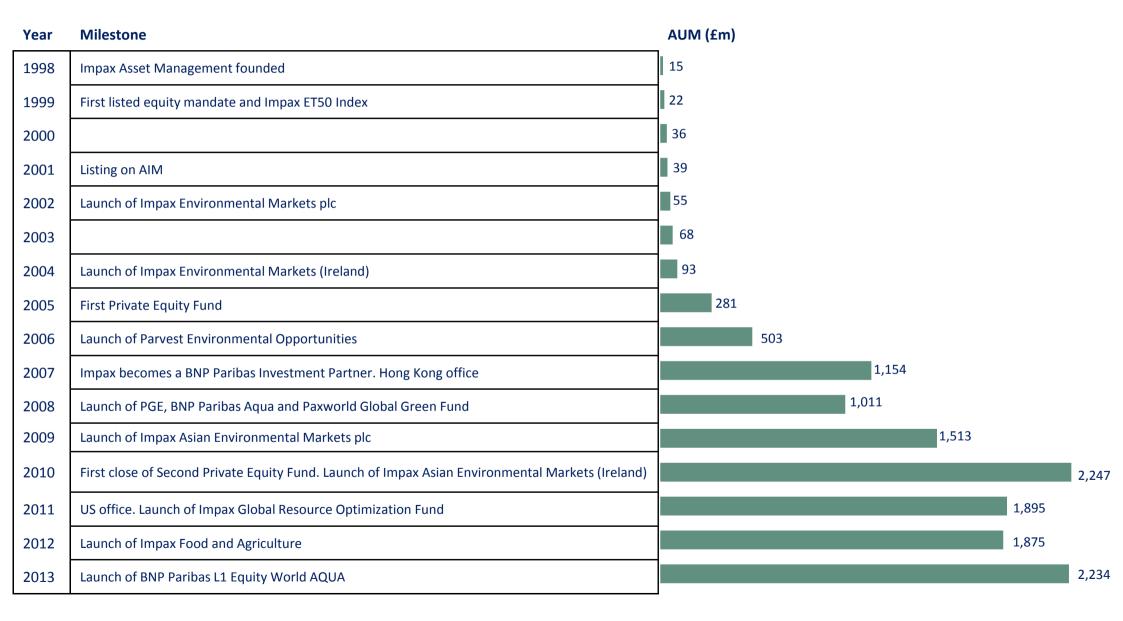


# **Impax's Listed Equity Investment Strategies**

			Global	All cap	AUM*	Inception date
		<ul><li>LEADERS</li><li>1400 companies</li><li>\$3trn market cap</li></ul>	<b>✓</b>	<b>√</b>	£376m	Mar 2008
Listed Equity Investment Universe	Energy Water Waste	• 300 companies • \$0.5trn market cap	<b>✓</b>	<b>√</b>	£388m	Jan 2009
<ul> <li>2400 companies</li> <li>Market cap \$7trn</li> <li>Market cap \$3trn</li> <li>Food &amp; Agri</li> <li>1000 companies</li> <li>Market cap \$4trn</li> </ul>	companies	<ul><li>ASIA-PACIFIC</li><li>450 companies</li><li>\$0.9trn market cap</li></ul>	Asia Pacific	<b>√</b>	£222m	Nov 2009
	· 1	<ul><li>SPECIALISTS</li><li>900 companies</li><li>\$0.6trn market cap</li></ul>	<b>✓</b>	Small-Mid	£861m	Mar 2002
	• 1000	FOOD & AGRICULTURE  • 1000 companies  • \$4trn market cap	<b>√</b>	<b>√</b>	£3m	Dec 2012



## **Impax Asset Management: Investing Since 1998**

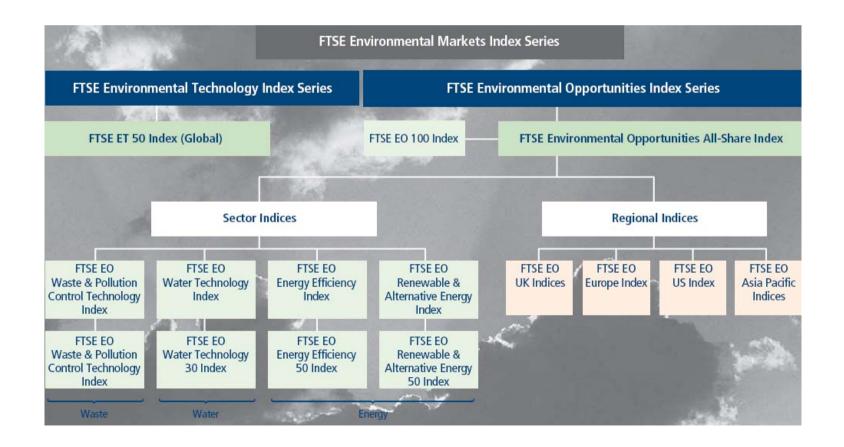




## **Development of Environmental Indices**



- Impax is FTSE's global partner for the environmental sector
- 18 environmental sector indices
- Launched in 2007
- Adopted by major pension funds as a benchmark





## **Competitors**

#### **Listed Equities**

- Products from large, branded asset managers not typically "consultant quality"
- Limited number of boutiques
- Sub-sector products, e.g. alternative energy, tend to underperform broader strategies
- Little direct competition in North America, Asia

#### **Private Equity**

- Established peer group validates investment hypothesis
  - "Renewable energy only" funds
  - Hybrid funds, including renewables alongside infrastructure, energy
- Several funds raising capital, but NEF II fund-raising complete



## **Extensive Expertise**

#### **Keith Falconer**



- Chairman since 2004
- 33 years' experience

**Ian Simm** 



- Chief Executive
- 23 years' experience

#### **Charlie Ridge**



- CFO
- 26 years' experience

Bruce Jenkyn-Jones



- MD, Listed Equities
- 22 years' experience

Peter Rossbach



- MD, Private Equity
- 32 years' experience

Ominder Dhillon



- Head of Distribution
- 22 years' experience

Ken Locklin



- MD, US Policy Specialist
- 41 years' experience

David Richardson



- MD, US
   Institutional
   Business
- 30 years' experience

Kaye Forrest



- Director of HR
- 26 years' experience



## **Strong Investor Relationships**





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