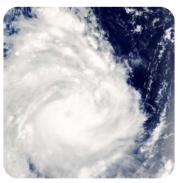
# **Impax Asset Management Group plc**

Final Results: Year ended 30 September 2013











# **Agenda**

Business update

Annual results

Q&A



**Ian Simm**Chief Executive



Charlie Ridge
Chief Financial Officer



### **Goals and Strategy for Growth**

#### We are in business to...

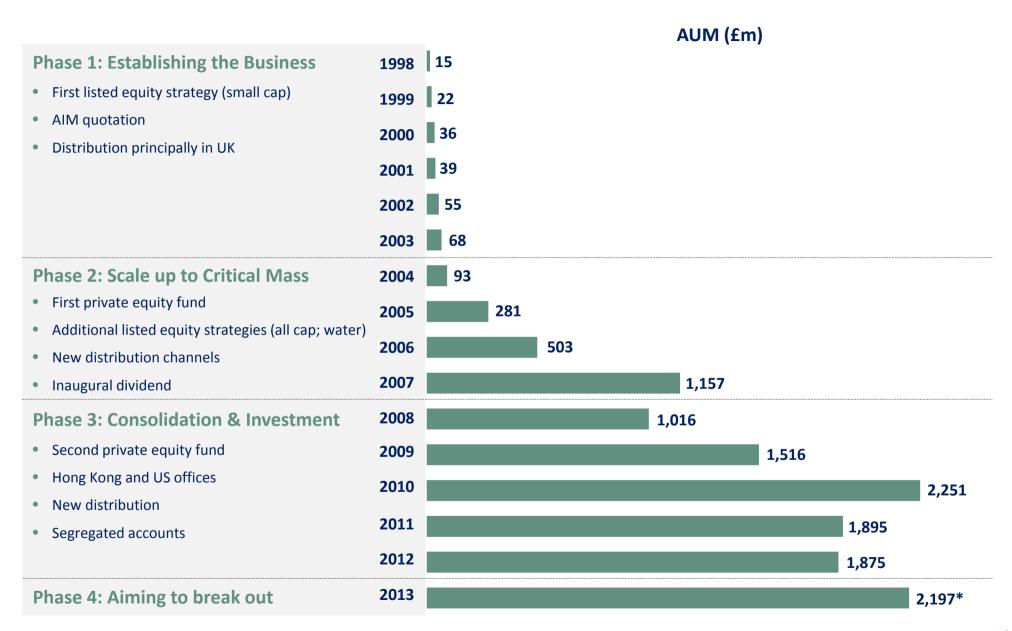
- Be the leading specialist boutique investing in the rapidly expanding resource efficiency and environmental markets
- Offer our clients differentiated products with superior, long-term, risk adjusted returns, and deliver a high level of customer service
- Provide attractive and rising levels of dividends to investors and maintain a strong balance sheet

# Our Strategy is based on...

- Recruiting and retaining specialist investment expertise
- Managing a small number of scalable investment strategies
- Developing profitable routes to market around the world



## **Impax History: Building the Business Since 1998**





## **Performance Summary for Financial Year Ending 30 September 2013**

#### **Business Performance**

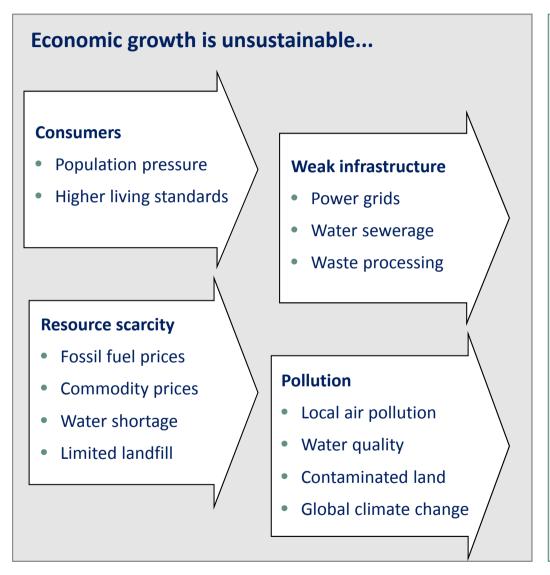
- Principal listed equity strategies all outperformed global markets
- Encouraging business development in the United States
- High level of inflows into Water strategy
- Strong mandate pipeline
- Launch of Food and Agriculture strategy

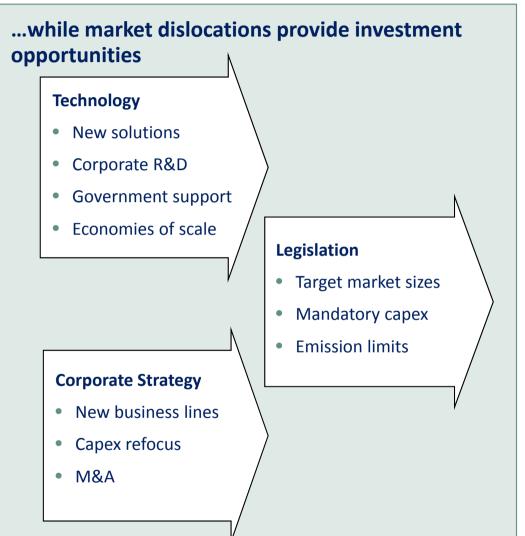
| Key Figures                           | 2013   | 2012    |
|---------------------------------------|--------|---------|
| Assets under management               | £2.2bn | £1.8bn  |
|                                       |        |         |
| Revenue                               | £18.5m | £18.6m  |
| Operating earnings <sup>1</sup>       | £4.3m  | £4.6m   |
| Profit/(Loss) before tax <sup>2</sup> | £3.4m  | (£4.7m) |
|                                       |        |         |
| Shareholders' equity                  | £22.9m | £22.6m  |
| Cash reserves                         | £16.5m | £19.3m  |
| Seed investments                      | £8.9m  | £6.3m   |
|                                       |        |         |
| Proposed Dividend                     | 0.90p  | 0.75p   |



<sup>&</sup>lt;sup>1</sup> Revenue less operating costs excluding £0.2 million (2012: £8.7 million) charge due to historical share schemes <sup>2</sup> Includes £0.2 million (2012: £8.7 million) of charges associated with the Company's historical share schemes

## **Powerful Drivers Behind Resource Efficiency and Environmental Markets**







# **Update on Resource Efficiency and Environmental Markets**

### **Compelling drivers**



### Global economic recovery<sup>1</sup>



#### **Deepening concern re climate change**



#### **Near term catalysts**



**Energy Efficiency:** multiple initiatives



Pollution: Chinese Government response



# **Markets Update: Poised for Further Growth**

| Illustrative<br>Themes | New Development(s)  | Catalysts for Impax  |  |  |
|------------------------|---|--|--|--|
| Water Scarcity         | <ul> <li>Worst US drought since 1950s<sup>1</sup></li> </ul>  | <ul><li>Fracking water treatment investments</li><li>Disaster relief/flood defence funding</li></ul>                                   |  |  |
| Urbanisation           | <ul> <li>China: \$450bn investment in water/waste infrastructure by 2015<sup>2</sup></li> <li>China city gas: supply to double by 2015<sup>3</sup></li> </ul>               | <ul> <li>China 12th 5-year plan</li> <li>implementation</li> <li>China: resource market reform</li> </ul>                              |  |  |
| Energy Security        | <ul> <li>Germany: €300bn to replace nuclear<sup>4</sup></li> <li>Japan: \$1.6trn by 2030 to replace nuclear<sup>5</sup></li> <li>US vehicle efficiency standards</li> </ul> | <ul><li>German power grid investments</li><li>Regulations re efficient lighting</li></ul>  |  |  |
| Climate Change         | <ul><li>Lowest coverage of summer ice in Arctic</li><li>Hurricane Sandy and Typhoon Haiyan</li></ul>  | <ul> <li>UN's IPCC fifth report</li> <li>350.org and Carbon Tracker report</li> <li>CO<sub>2</sub> passed 400 ppm threshold</li> </ul> |  |  |



### **Changing Investor Sentiment**

- Search for growth
- Analysis of investment beliefs
- Review of fiduciary duty
- Concerns re climate risk and stranded assets



#### Carbon investment: worth the risk?





# Norwegian pension fund divests from 'financially worthless' fossil fuel firms

Friday, July 5th, 2013 By Alex Blackburne



Storebrand, a major Norwegian pension fund and life insurance firm, has divested from 19 fossil fuel companies to ensure "long-term stable returns" — as these stocks, it says, will be "worthless financially" in the future.

In total, it has pulled out of 13 coal extractors and six firms that are heavily exposed to oil sands – arguably the most energy intensive form of fossil fuel.



#### Investment Program & Global Governance

Select from among these options to learn more about CalPERS recent investment and global governance activities.

#### Investors Ask Fossil Fuel Companies to Assess How Business Plans Fare in Low-Carbon Future

Read an article from the Ceres.org website regarding a group of 70 investors managing \$3 trillion in assets called on the world's largest oil and gas, coal and electric companies to gauge the financial risks of climate change on their business plans.

# **PensionsWorld**

#### The Law Commission seeks views on fiduciary duties

The Law Commission has published a consultation paper reviewing how "fiduciary duties" apply to investment intermediaries. The paper traces a chain of intermediaries from an individual, saving for a pension, to the registered shareholder of a UK company. It looks at the obligations of those in the chain to act in the interests of savers.

The Commission's project arose out of the Kay Review of the UK equity market. Published in July 2012, the Kay Review criticised intermediaries for excessive trading on the basis of short-term share movements, rather than investing for the long-term.



# **Impax's Listed Equity Investment Strategies**

|   | Global       | All cap    | AUM            | Inception date |
|---|--------------|------------|----------------|----------------|
| Specialists Universe: 900 companies Universe Size: \$0.6 T market cap         | Ø            | Small-Mid  | £819m          | Mar 2002       |
| Leaders Universe: 1500 companies Universe Size: \$3 T market cap              |              |            | £409m          | Mar 2008       |
| Water Universe: 300 companies Universe Size: \$0.5 T market cap               |              |            | £562m          | Jan 2009       |
| Asia-Pacific Universe: 450 companies Universe Size: \$0.9 T market cap        | Asia-Pacific |            | £23m           | Nov 2009       |
| Food and Agriculture Universe: 1000 companies Universe Size: \$4 T market cap |              |            | £3m            | Dec 2012       |
| Drivata Fauity  | IMPAX        | NEW ENERGY | INVESTORS I LP |                |
| Private Equity  IMPAX NEW ENERGY INVESTORS II LP                              |              |            |                |                |



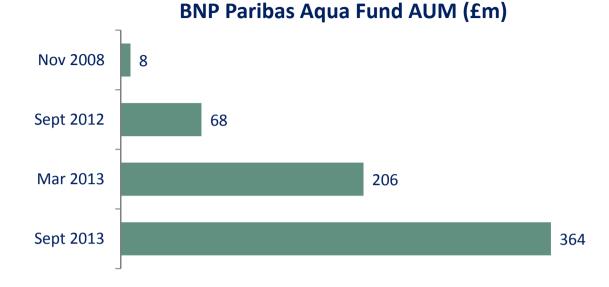
# **Strong Investment Performance**

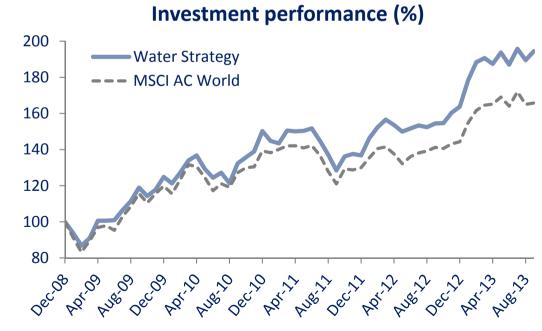
| Annualised Performance to 30.09.2013 in GBP (%) | YTD  | 1 Year | 3 Years | 5 Years | 10 Years | EPS Growt | h I |
|---|------|--------|---------|---------|----------|-----------|-----|
| Specialists                                     | 24.6 | 31.0   | 7.5     | 7.9     | 10.9     | 24.8      |     |
| FTSE ET50                                       | 33.1 | 40.3   | 0.8     | -1.6    | 6.9      | 15.3      |     |
| Leaders   | 22.3 | 31.5   | 12.4    | 11.7    |          | 15.1      |     |
| FTSE EOAS                                       | 22.0 | 31.5   | 9.9     | 11.9    | 12.4     | 15.5      |     |
| Water   | 18.7 | 25.9   | 13.7    |         |          | 16.2      |     |
| Asia-Pacific                                    | 10.8 | 21.7   | -4.3    |         |          | 17.5      |     |
| Food and Agriculture                            | 12.2 |        |         |         |          | 6.9       |     |
| MSCI AC World                                   | 14.9 | 17.4   | 9.2     | 9.8     | 8.1      | 10.3      |     |
|   |      |        |         |         |          |           |     |



# **Water Strategy – Strong Inflows and Performance**

- Five year anniversary in December 2013
- Continuing strong signals for long-term investment
- Wider European distribution
- Now fourth largest water fund in the market\*



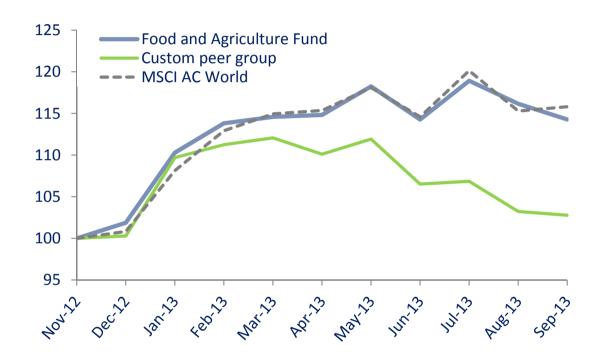




## Food and Agriculture Strategy – Excellent Performance vs. Peer Group

- First anniversary on 1 December 2013
- Key Differentiators:
  - Investing across entire value chain
  - Concentrated portfolio (25-30 Stocks)
  - Value-based stock picking

#### **Investment performance (%)**



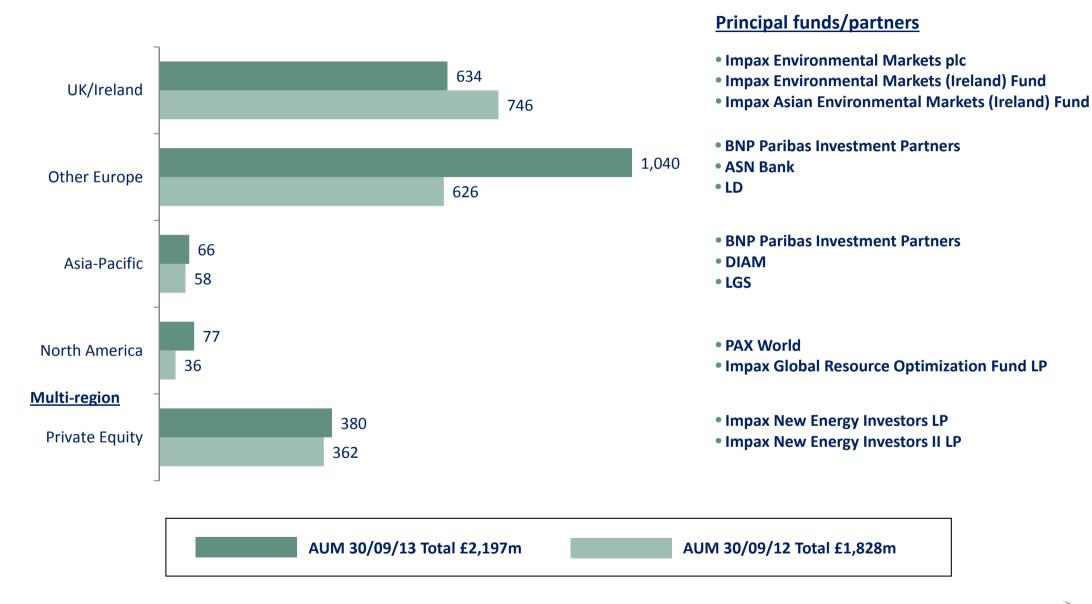


# **AUM Breakdown (1): by Strategy**

| Investment strategy                           | AUM (£)<br>30 Sep'13 | AUM (£)<br>30 Sep'12 |
|---|----------------------|----------------------|
| Specialists                                   | 819m                 | 759m                 |
| - Impax Environmental Markets plc             | 363m                 | 327m                 |
| - Impax Environmental Markets (Ireland)       | 104m                 | 102m                 |
| - Third Party funds/accounts                  | 352m                 | 330m                 |
| Leaders                                       | 409m                 | 276m                 |
| - Third Party funds/accounts                  | 409m                 | 276m                 |
| Water   | 562m                 | 226m                 |
| - Third Party funds/accounts                  | 562m                 | 226m                 |
| Asia-Pacific                                  | 23m                  | <b>205</b> m         |
| - Impax Asian Environmental Markets plc       |                      | 200m                 |
| - Impax Asian Environmental Markets (Ireland) | 22m                  | 2m                   |
| - Third Party funds/accounts                  | 1m                   | 3m                   |
| Food and Agriculture                          | 3m                   |                      |
| - Impax Food and Agriculture Fund             | 3m                   |                      |
| Private Equity                                | 380m                 | 362m                 |
| TOTAL   | £2,197m              | £1,828m              |



# **AUM Breakdown (2): by Client Domicile\* (£m)**

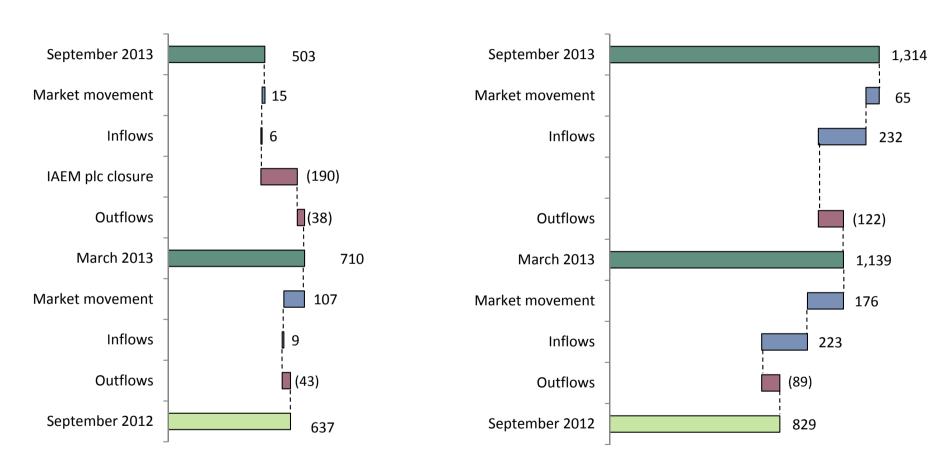




# Flows for "Impax label" and Third Party Funds/Accounts

## "Impax label" funds (£m)

### Third party funds/accounts (£m)



Note: the data above refers to listed equity funds and accounts only



## **Private Equity Update**

#### NEF I

- Strong portfolio performance
- Impact of Spanish regulation on solar projects

#### NEF II

- Investments and commitments now 60%
- On-shore wind acquisitions in France, Poland and first investment in Finland
- Sale of first asset at attractive profit
- Strong investment pipeline

Platform for further asset raising in due course



# **Distribution Strategy – Institutional Quality Global Platform**

#### US

- Groundwork since 2007
- PaxWorld Global Environmental Markets grown from US\$49m to US\$107m\*
- New mandate from US Private Bank
- Promising pipeline

#### UK

- IEM plc strong performance, continuation vote passed
- Developing new relationships
  - Institutions
  - Family offices
- Old Mutual Ethical Fund: renewed marketing drive
- Prestigious industry awards

#### **Asia Pacific**

 BNP Paribas in Hong Kong and Australia

### **Europe**

- BNP Paribas
  - Expansion of water fund beyond France
  - Parvest GlobalEnvironment Fund:Morningstar 5 star
  - LuxFLAG labels
- ASN Environment and Water Fund



## **Raising Profile and Assets in North America**







# Impax: Investors Considering Fossil Fuel Divestment

Jul 11, 2013 - Kimberly Lightbody

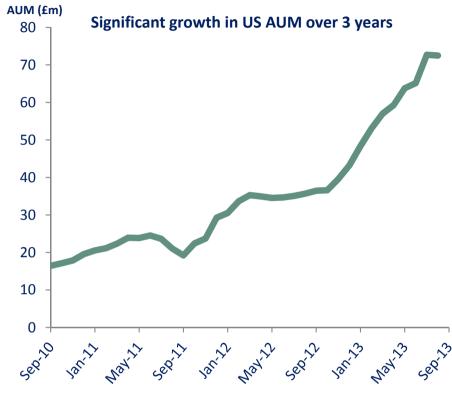
 $\Theta \Theta \Theta \Theta$ 

Institutional investors are showing an increased interest in fossil fuel divestment, according to a new whitepaper by Impax Asset Management. As looming regulatory changes around carbon emissions threaten to hurt the market value of fossil fuel companies, more investors are caving to pressure from environmental

organizations and exploring ways to remove such companies from

Related Articles Students: Harvard Investments May Harm Argentine Wetlands on 23, 2013





















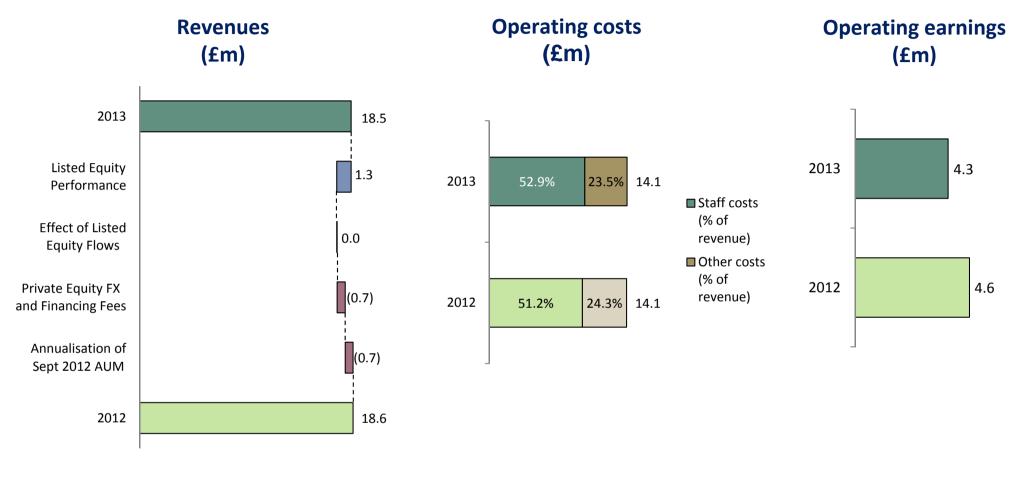








# Final Results: Financial Highlights (1)



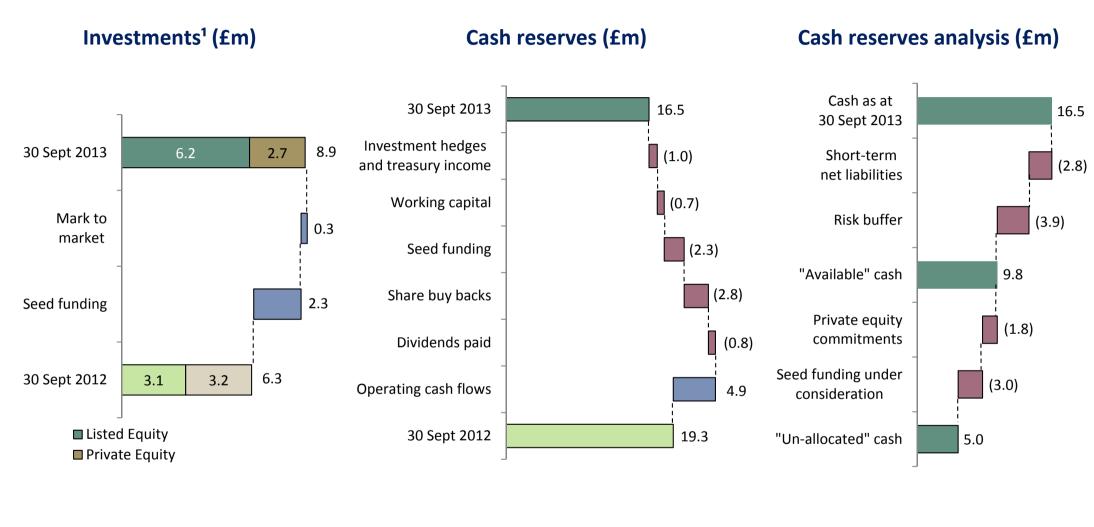
Net inflows at lower annual fees

- Includes annualised effect of "investment hires"
- Variable remuneration marginally decreased in line with profits

 Operating margin down from 24.5% (2012) to 23.5% (2013)



# Final Results: Financial Highlights (2)



- Seed funding: Impax Food & Agriculture Fund
- NEF 1 investment: £0.9m write-down
- IGRO redemption commenced Oct 2013

• 6.8m shares bought back

 "Un-allocated cash" held for further share buy-backs, business development etc.

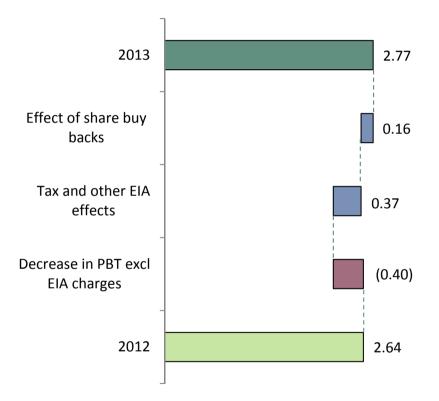


Continued strong cash generation

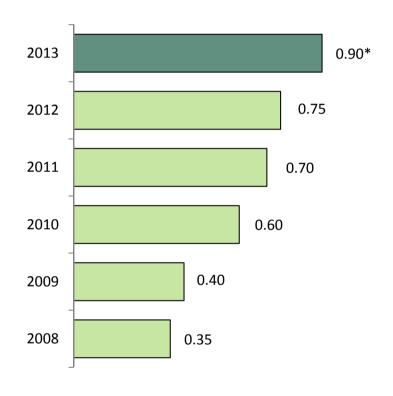
<sup>&</sup>lt;sup>1</sup> Excluding third party interest on consolidated funds

# **Final Results: Financial Highlights (3)**

### Diluted adjusted\* EPS (p)



### Dividend (p)



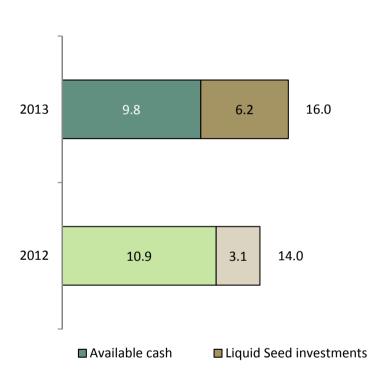
\*Proposed



<sup>\*</sup> Excluding share based payment charges for EIA scheme & including the full effect of share buy backs

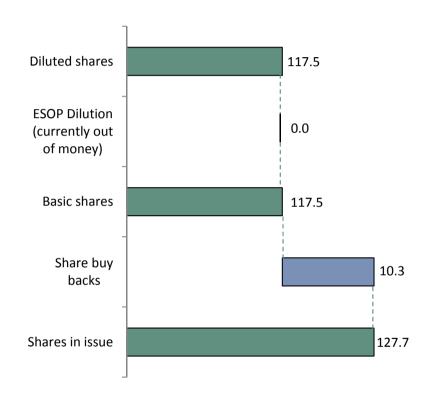
### **Valuation Indicators**

### Liquid Assets (£m)



• Liquid Assets represent 13-14p/share

### **Shares reconciliation\* (m)**



- Historical incentive schemes fully vested and related shares issued
- 11m ESOP options allocated to date (including ESOP 2013 awards)

\* Share quantities as of 30 September 2013



#### **Outlook**

# Attractive prospects for target markets to sustain "superior growth"

- Major overhaul underway in energy policies worldwide
- Demographics, weak asset base and weather risk driving investment in infrastructure
- Secular expansion of food/agriculture value chain

# Active investment management ideal for exploiting inefficient prices

- Rapidly changing market drivers
- Expert team can interpret technology and policy issues
- Valuation anomalies across regions

# Impax "platform" well positioned for further expansion

- Stable investment team with global coverage
- Established distribution model
- Potential for new products

# Scope for increase in operating margin

- Scalable products with strong track records
- Flows should improve when equity markets stabilise
- Infrastructure in place to support significantly higher AUM



# **Appendix**



# **Income Statement**

|   | Year<br>ended<br>2013<br>£'000                | Year<br>ended<br>2012<br>£'000        |
|---|---|---------------------------------------|
| Revenue   | 18,463  | 18,621                                |
| Bonus Pool Other operating costs Operating costs  | (3,558)<br>(10,566)<br>(14,124)               | (3,611)<br>(10,457)<br>(14,068)       |
| Operating earnings  | 4,339   | 4,553                                 |
| Share-based payment charge for EIA extension scheme*  Other charges related to EIA schemes  | (280)<br>111                                  | (7,757)<br>(979)                      |
| Fair value gains/(losses) Change in third party interest in consolidated funds Investment income (Loss)/Profit before taxation Taxation | (947)<br>(32)<br>163<br><b>3,354</b><br>(397) | (722)<br>(25)<br>195<br>(4,735)<br>86 |
| (Loss)/Profit for the period  | 2,957   | (4,649)                               |

<sup>\*</sup> The 18m shares awarded to staff in April 2011 were fully vested on 30 Sept 2012 except for 2 individuals whose vesting period extended to 2013.



# **Balance Sheet**

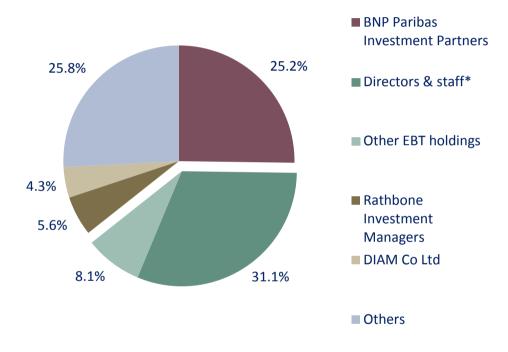
|                           | 30 Sep 2013 | 30 Sep 2012 |
|---------------------------|-------------|-------------|
|                           | £'000       | £'000       |
|                           |             |             |
| Goodwill and intangibles  | 1,724       | 1,775       |
| Other non-current assets  | 473         | 720         |
|                           | 2,197       | 2,495       |
|                           |             |             |
| Cash and cash equivalents | 16,553      | 19,671      |
| Current asset investments | 9,336       | 8,710       |
| Other current assets      | 3,509       | 2,998       |
| Total assets              | 31,595      | 33,874      |
|                           |             |             |
| Current liabilities       | 6,999       | 10,092      |
| Non current liabilities   | 1,652       | 1,213       |
| Net assets                | 22,944      | 22,569      |
|                           |             |             |
| Shareholder's equity      | 22,944      | 22,569      |

**Note:** The Balance Sheet includes effects due to the consolidation of investments. Cash reserves not including consolidated funds are £16.5m (Mar 2013: £15.2m, Sep 2012: £19.3m)



### **Impax Equity Interests**

# IPX ordinary shares (Total 127.7m) (%)



#### **Employee Incentive Schemes**

| Impax Share<br>Option Scheme | Strike price | Exercise Period          | Options<br>outstanding |
|------------------------------|--------------|--------------------------|------------------------|
| FY11 ESOP                    | 49.6p        | 1 Jan 2015 - 31 Dec 2017 | 4,780,000              |
| FY12 ESOP                    | 37.6p        | 1 Jan 2016 - 31 Dec 2018 | 3,000,000              |
| FY13 ESOP                    | TBD*         | 1 Jan 2017 - 31 Dec 2019 | 3,000,000              |
| FY14 ESOP**                  | TBD          | 1 Jan 2018 - 31 Dec 2020 | 2,970,000              |
| Others                       | 0/37.6p      | Various                  | 395,455                |
|                              |              |                          | 14,145,455             |

Directors, staff and EBT holdings 50m (39.1%) (8.1% relates to shares held for un-vested ESOP awards)



<sup>\*</sup> includes vested shares within sub-funds of the Employee Benefit Trust 2004 ("2004 EBT") from which the individuals and their families may benefit, and other shares held by EBTs in respect of vested option awards

<sup>\*</sup> The strike price of the options will be set at a 10% premium to the average market price of the Company's shares for the 30 business days following the announcement of the results for the year ended 30 September 2013.

<sup>\*\*</sup> To be allocated

# **Impax Seed Investments**

### Investments by theme:

| Theme              | Principal funds /<br>Investee           | Investments* (£m) | % of<br>Fund<br>AUM | Initial<br>Investment<br>Date | Comments                            |
|--------------------|---|-------------------|---------------------|-------------------------------|-------------------------------------|
| Specialists        | Impax Global Resource Optimization Fund | 3.9               | 35%                 | Nov-11                        | Withdrawal commenced Oct 2013: \$1m |
| Food & Agriculture | Impax Food and<br>Agriculture Fund      | 2.2               | 80%                 | Dec-12                        | 1 year anniversary: Dec 2013        |
| Private equity     | Impax New Energy<br>Investors LP        | 1.3               | 4%                  | Aug-05                        | Commitment: €3.8m                   |
| Private equity     | Impax New Energy<br>Investors II LP     | 1.0               | 1%                  | Mar-10                        | Commitment: €3.3m, 33.5% drawndown  |
| Other              | Ensyn Corporation                       | 0.4               | N/A                 | N/A                           |                                     |





### **Competitors**

#### **Listed equity**

- Products from large, branded asset managers not typically "consultant quality"
- Limited number of boutiques
- Sub-sector products, e.g. alternative energy, tend to underperform broader strategies
- Little direct competition in North America and Asia

#### **Private equity**

- Established peer group validates investment hypothesis
  - "Renewable energy only" funds
  - Hybrid funds, including renewables alongside infrastructure and energy
- Several funds raising capital



## **Extensive Expertise**

#### **Keith Falconer**



- Chairman since 2004
- 34 years' experience

#### **Ian Simm**



- Chief Executive
- 24 years' experience

#### **Charlie Ridge**



- CFO
- 26 years' experience

### Bruce Jenkyn-Jones



- MD, Listed Equities
- 22 years' experience

#### Peter Rossbach



- MD, Private Equity
- 34 years' experience

# Ominder Dhillon



- Head of Distribution
- 22 years' experience

# David Richardson



- MD, US
   Institutional
   Business
- 29 years' experience

#### Ken Locklin



- MD, US Policy Specialist
- 41 years' experience

Kaye Forrest



- Director of HR
- 26 years' experience



## **Sources (Slide 9)**

<sup>1</sup> CBC News article, <a href="http://www.cbc.ca/news/world/story/2012/07/25/f-drought-usa-faq.html">http://www.cbc.ca/news/world/story/2012/07/25/f-drought-usa-faq.html</a>, 26 July 2012, referencing report by National Climatic Data Centre.

http://www.businesswire.com/news/home/20111025005865/en/China-Waste-Energy-Outlook-2011-Held-December
http://www1.bnpparibas-ip.com/CN/footer/disclaimer.page?displayAcceptButton=true&targetPage=/CN/market/ideas/20101125-ideasSRI opportunities in water.page&type=user1&lang=eng&
Source: Arden and Partners, 2010 (4<sup>th</sup> paragraph)
http://cn.reuters.com/article/chinaNews/idCNCHINA-4200420110426

<sup>3</sup> Foreign & Commonwealth Office report – FCO Country Updates for Business, "China Energy: Monthly Report for August", page 2 and 5. http://www.google.co.uk/url?sa=t&rct=j&q=&esrc=s&source=web&cd=1&cad=rja&ved=0CEcQFjAA&url=http%3A%2F%2Fwww.ukti.gov.uk%2Fexport%2Fcountries%2Fasiapacific%2Ffareast%2Fchina%2Fpremiumcontent%2F360200.html&ei=TSm2UJWMNofBhAfnoDwBg&usg=AFQjCNG5hHiJ7Lr3s66Jx2uD9xedc6Ypog

<sup>4</sup> Source: Deutsche Bank research, 15 October 2012

<sup>5</sup> Source: Bloomberg, <a href="http://www.bloomberg.com/news/2012-09-14/japan-draws-curtain-on-nuclear-energy-following-germany.html">http://www.bloomberg.com/news/2012-09-14/japan-draws-curtain-on-nuclear-energy-following-germany.html</a>



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